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# TSUNAMI

## **The Uninsured Elements of Natural Catastrophic Losses**

## Phase 1 Research Report

## Conclusions

#### 1. Introduction

The text for the concluding chapter is not yet complete. However, most of the comparative analyses of the seven case studies have been carried out. This concluding chapter includes figures, tables and charts that compare the following aspects of the seven case studies:

- Total losses (Figure 1);
- Compensation of the losses from insurance and governmental aid (Figures 2 and 3);
- The institutional arrangements for flood and earthquake insurance programs (Tables 1 and 2);
- Factors affecting the insurability and the marketability of insurance (Charts 1-7); and,
- Factors favorable to the insurance industry in offering insurance (Table 3).

In addition, this document includes a short list of future research topics for consideration as continuation of the TSUNAMI contract.

#### 2. Direct losses

Figure 1 shows the comparative (mainly direct) economic losses from the seven cases.

Note, especially, that the losses differ significantly. The relatively low-loss cases include the German floods of 1993 and 1995, the Polish flood of 1997, the UK floods in April of 1998 and the Italian Umbria earthquake of 1997. The relatively high-loss cases include the U.S. Mid-western floods of 1993, the California Northridge earthquake of 1994, and the Japanese Kobe Earthquake of 1995.

#### 3. Compensation of the losses

Figures 2 and 3 show how these losses were compensated by the respective governments and insurance companies.

Note, especially, that, although the cases differ significantly in all but two cases (Easter floods and Umbria earthquake) the *total* compensation from private and public sources remains approximately between 40 and 60 per cent.

#### 4. Institutional Arrangements for Flood and Earthquake Insurance

Tables 1 and 2 show selected features of the institutional arrangements for public and private insurance for flooding and earthquakes in the case study countries or states. Because of its interest in Europe, we have also included France.

Note, especially, the diversity of the institutional arrangements. In some countries, notably Italy and Poland, the governments have traditionally provided very generous compensation to natural disaster victims, and there is little private insurance. In other countries, notably the U.S (with respect to flood), the governments are very involved in insuring natural disaster risks. In still other countries and states, notably France, Japan and California, the governments actively organize a reinsurance system (however, only in Japan and France are the taxpayers eventually (partially) liable for very extreme catastrophic events). Finally, some countries, notably Germany and the U.K., rely heavily on the private insurance market for victim compensation.

#### 5. Insurability of the risks and marketability of insurance

Charts 1-7 provide indicators of the insurability of the flood or earthquake risks and the marketability of flood or earthquake coverage in the respective countries or states. In this document, risks are insurable if it is possible to estimate the frequency and magnitude of potential losses to an acceptable degree. Insurance for these insurable risks is marketable if there is a premium for which insurers are willing to offer coverage and for which there is adequate demand to support the insurers' costs of marketing this insurance.

#### 6. Conditions favourable to private insurance for natural disaster risks

Table 3 shows how each country rates with regard to a selected list of factors that reflect a "wish list" of private insurers. These factors have been selected from the authors' understanding of insurers concerns about the marketability of natural disaster insurance, as well as from published documents by Swiss Re and Munich Re. However, the list is very preliminary, and it will be revised after discussion with the TSUNAMI advisory committee.

#### 7. Next steps: possible research topics

- Investigate conditions for governmental demand for public infrastructure insurance, e.g., what countries (after what disasters?) have faced difficulties in borrowing funds, or otherwise raising capital, for infrastructure repair?
- It is interesting that the private-public compensation stays in a range of about 40-60 per cent across a diverse set of disasters. This could be investigated across a larger set of cases.
- The cases could be expanded to include windstorm and other hazards, also to include more emerging-economy and developing countries
- The U.S (Natioanal Research Council) has prepared an interesting document recommending that the U.S. government collect better loss data. Could we prepare the foundations of a similar document for the EU? Possibly then apply for EU funding to explore the idea further
- A great deal more could be done on investigating the differences (advantages and disadvantages) of different national (state) schemes for public-private insurance systems.







## Figure 1c

# Estimated Total Economic Losses in USD billions (exchange rate at time of disaster)





# Figure 2 Percentage of Losses reimbursed and not reimbursed





|                           | United States           | Poland             | Germany                       | United Kingdom                    |
|---------------------------|-------------------------|--------------------|-------------------------------|-----------------------------------|
|                           | 1993 Midwest floods     | <b>1997</b> floods | 1993 & 1995 Rhine floods      | 1998 Easter floods                |
| Type of flood insurance   | Public;                 | Private all        | Private insurance available   | Only private; risk considered     |
| available                 | Addition to household   | hazards policy     | as extension of household     | insurable;                        |
|                           | policies; Private ins.  | available as       | policy, for each hazard or as |                                   |
|                           | mainly for additional   | extension of fire  | an extension of windstorm     | All hazards insurance?            |
|                           | cover for industrial    | policy: res., com. | insurance in commercial       | Generally included in             |
|                           |                         | and ind.           | sector. Was compulsory in     | homeowner's policy, but does not  |
|                           |                         |                    | Baden-Württ. until 7/94       | cover certain risks*; commercial  |
|                           |                         |                    |                               | available either in fire or named |
|                           |                         |                    |                               | risk policies                     |
| Cover                     | Max cover for res.      | Res., com., and    | Res., com. and ind.           | Covers business disruption; Also  |
|                           | \$250 t, Com. \$500 t.; | ind. Agricultural  |                               | covers dam bursts                 |
|                           | Public infrastructure   | buildings are      |                               |                                   |
|                           | little insured;         | compulsorily       |                               |                                   |
|                           | Business interruption   | insured            |                               |                                   |
|                           | not covered; 96% is     |                    |                               |                                   |
|                           | residential cover       |                    |                               |                                   |
| Is ins. industry required | Yes, to properties in   | No                 | No                            | I think there are some industry-  |
| to offer coverage?        | qualifying communities  |                    |                               | gov't agreements here??           |
| Government                | Yes, but subsidies      | No                 | No                            | No?                               |
| supported?                | being phased out.       |                    |                               |                                   |
|                           |                         |                    |                               |                                   |
| Purpose of gov't          | Provide needed          | na                 | na                            | na                                |
| support                   | protection & force      |                    |                               |                                   |
|                           | communities to          |                    |                               |                                   |
|                           | mitigate                |                    |                               |                                   |

# Table 1: National Institutional Arrangements for Flood Insurance

|                         | United States<br>1993 Midwest floods | Poland<br>1997 floods | Germany<br>1993 & 1995 Rhine floods | United Kingdom<br>1998 Easter floods |
|-------------------------|--------------------------------------|-----------------------|-------------------------------------|--------------------------------------|
| Cross-subsidies         | Yes, across flood                    | Yes, across perils,   | No, riks-based premiums             | No, risk-based premiums              |
|                         | basins                               | but flood is main     |                                     |                                      |
|                         |                                      | peril.                |                                     |                                      |
| Who pays top layer?     | If premium reserves                  | Primary insurers      | Private reinsurance                 | Private reinsurance, capacity        |
|                         | exhausted, taxpayers                 | and private           |                                     | considered sufficient                |
|                         | pay                                  | reinsurance           |                                     |                                      |
| Premium basis           | Partly on risk basis.                | Not on risk           | Premium on risk basis               | Premium rates often high, usually    |
|                         | Still, high risks heavily            | basis?? Risk          | (except in Baden-Württ.             | low deductibles; according to post   |
|                         | subsidized. Large                    | assessments           | before 7/94)                        | code risks; risk-reflecting          |
|                         | adverse selection                    | hardly available:     |                                     | premiums                             |
|                         | problem                              | Adverse selection     |                                     |                                      |
|                         |                                      | problem               |                                     |                                      |
| Penetration rate        | About 25% (went up                   | Res. And com.         | Very high in Baden-Württ.           | Simple risks: 95%                    |
|                         | markedly after midwest               | Less than 25%;        | but low in other areas              | Industrial: almost 100%              |
|                         | floods)                              | Ind about 50%;        | (perhaps 10%)                       |                                      |
|                         |                                      | Agric. Bldgs.         |                                     |                                      |
|                         |                                      | 100%                  |                                     |                                      |
|                         |                                      | (compulsory)          |                                     |                                      |
| Trigger for payout      | At least two properties              |                       |                                     |                                      |
|                         | affected                             |                       |                                     |                                      |
| Claims handled          | Private insurers, who                | Private insurers      | Private insurers                    | Private insurers                     |
|                         | receive brokerage fee                |                       |                                     |                                      |
|                         | but take no risk                     |                       |                                     |                                      |
| Gov't supported private | Communities must                     | Yes                   | Yes                                 | ??                                   |
| mitigation?             | mitigate to qualify                  |                       |                                     |                                      |
| _                       |                                      |                       |                                     |                                      |

|                       | United States<br>1993 Midwest floods | Poland<br>1997 floods | Germany<br>1993 & 1995 Rhine floods | United Kingdom<br>1998 Easter floods |
|-----------------------|--------------------------------------|-----------------------|-------------------------------------|--------------------------------------|
| Insurance industry-   |                                      | ??                    |                                     | Yes                                  |
| supported mitigation  |                                      |                       |                                     |                                      |
| measures              |                                      |                       |                                     |                                      |
| Regulations on        | Not relevant for public              | No                    | Not apparent                        | ??                                   |
| premiums              | insurance                            |                       |                                     |                                      |
| Regulation on entry   | Not relevant for public              | No                    | No                                  | no                                   |
| and exit              | insurance                            |                       |                                     |                                      |
| Regulation on capital | Not relevant for public              | ??                    | ??                                  | ??                                   |
| requirements          | insurance                            |                       |                                     |                                      |
| Government            | Yes, statutory and                   | Traditionally yes,    | Yes, to uninsured, above            | Only to uninsured who are in         |
| compensation to       | significant                          | although not          | certain thresholds, although        | great need                           |
| insured and uninsured |                                      | statutory             | small (about 10% in total)          |                                      |
| Central government    | Yes, up to 75% of                    | Yes, but              | No, federal authorities only        | ??                                   |
| compensation to local | infrastructure repair is             | reorganization        | responsible for federal             |                                      |
| governments           | statutory (Bills pending             | will put more         | waterways                           |                                      |
|                       | to change this)                      | responsibility on     |                                     |                                      |
|                       |                                      | regional              |                                     |                                      |
|                       |                                      | authorities           |                                     |                                      |

Res: residential, com: commercial, ind: industry

Industry will not cover if residents have refused to allow flood defences to be built, if property was purchased at a low price reflecting history of flooding, or planning consent given against advice of flood authorities.

Sources: TSUNAMI case studies; Green (forthcoming); Swiss Re (1998) Floods- an insurable risk?, Zurich.

# Table 2: National Institutional Arrangements for Earthquake Insurance

|  | United States Japan  |   | France  | Italy          |
|--|--|---|---|----------------|
|  | 1994 Northridge earthquake   | 1995 Kobe earthquake  |   |                |
| Type of insurance<br>available               | Private; as an extension to household policies   | Earthquake cover as a voluntary extension to fire policy              | For natcats, private all-hazard<br>program which is also<br>reinsured by CCR                                      | Private        |
| Cover  | Res. com. & ind. (California<br>Earthquake Authority is<br>all-residential)                                | Residential (govt. backed).<br>Commercial and ind. also<br>available. | Covers all natural hazards to<br>an unlimited amount, although<br>deductibles apply when state<br>declares natcat | Com, res, ind  |
| Is ins. industry required to offer coverage? | Yes in Cal. in combination with household policies   | Yes, but premiums are high and thus limiting cover                    | Yes   | No             |
| Government supported?                        | Conceptually but not financially   | Yes   | Yes, over and above funds<br>available in Caisse Centrale de<br>Réassurance fund                                  | No             |
| Purpose of gov't support                     | To encourage insurance   | To ensure that option of<br>earthquake insurance is<br>available      | Solidarity, pressurize private<br>companies to pay out quicker,<br>cover large losses                             | Na             |
| Cross-subsidies                              | Prior to CEA, across perils and states.  | No  | Yes, across insured parties   | No, risk-based |
| Who pays top layer?                          | Reinsurers, capital markets,<br>insurers and policyholders in<br>CEA. Over this, pro-rata<br>reimbursement | 95% Govt. and 5%, Japan<br>Earthquake Reinsurance<br>Comp.            | Government pays for losses<br>above reinsurance funds   | ??             |
| Premium basis                                | On risk basis, with<br>deductibles of 15% in CEA.<br>Change in 1999 to more<br>flexible policy             | On risk basis, with zones<br>according to area and building<br>type   | Not risk based; fixed surcharge<br>on base premiums; deductibles<br>apply in event of natcat                      | Risk-based     |

|  | United States<br>1994 Northridge earthquake                    | Japan<br>1995 Kobe earthquake | France  | Italy   |  |
|--|--|-------------------------------|---|---|--|
|  |  |                               |   |   |  |
| Penetration rate   | In '94, 30% of dwellings,                                      | 10% nationally                | Same as fire policies, nearly 100%  | Very low  |  |
| Trigger for payout   | Earthquake   | Earthquake                    | Govt. declares a natural disaster   | Earthquake  |  |
| Claims handled   | Private insurers   | Private insurers              | Private insurers  | Private insurance   |  |
| Gov't supported private mitigation?                        | Incentives and laws to build earthquake-safe buildings         | Stringent building codes      | Yes, through zoning   | Questionnable   |  |
| Insurance industry-<br>supported mitigation<br>measures    | Yes, and reflected in premium charged                          | None noted                    | No, few incentives for<br>mitigation, since all pay same<br>surcharge on base premium                     | No  |  |
| Regulations on premiums                                    | Yes, in order to ensure<br>fairness for insurer and<br>insured | ?                             | Fixed surcharge on household<br>or other policy base premium  | ??  |  |
| Regulation on entry and exit                               | Yes, in CEA requirements                                       | ?                             | No  | no  |  |
| Regulation on capital requirements                         | Yes in CEA   | Scheme is strictly regulated  | ??  | ?   |  |
| Government<br>compensation to insured<br>and uninsured     | Yes  | Yes                           | Although almost all properties<br>are insured, there is<br>disbursement of emergency aid<br>by government | Yes, and reforms directed at<br>reducing compensation to<br>uninsured victims |  |
| Central government<br>compensation to local<br>governments | Yes  | ?                             | Yes, but apparently not enough<br>to restore public infrstructure<br>to pre-disaster status quo           | yes   |  |

Sources: TSUNAMI case studies; Green (forthcoming); Swiss Re (1998). Floods , an insurable risk? Zürich

## Insurability and Marketability of Flood Risks Charts 1-7

#### Chart 1 United States (floods)

#### Insurability

- Flood risk maps made available by FEMA greatly increases insurability of flood risks
- Consulting firms offer property vulnerability data and catastrophe modeling

#### Marketability

#### Demand for insurance

- Demand low, but more efforts being made to enforce requirements for flood insurance as condition of mortgage; otherwise insurance not compulsory;
- Demand low also as a result of generous federal government aid for national disasters, but legislation pending to reduce this aid;
- Demand low for public infrastructure insurance, partly because of generous federal support to repair public infrastructure damage;
- Legislation also pending to change this. Public authorities may also have good opportunities to borrow after the disaster, reducing demand for insurance.

- Opportunities to provide private insurance as supplement to NFIP, particularly for industrial risks; Perhaps private insurers can compete with NFIP as rates become more risk based;
- Adverse selection is a problem;
- Moral hazard can be remedied with deductibles and co-insurance;
- Mutuality not a problem if geographic diversification?
- Government takes very pro-active stance on promoting community and private mitigation measures;
- Early warning systems are effective.

#### Chart 2 United Kingdom (floods)

#### Insurability

- Risks estimated by postal zones. Increasing availability of flood loss data, e.g., the Dundee tables;
- Still, loss and risk data incomplete
- Difficulties in assessing very extreme events, the main foreseeable risk in this category is the failure of the Thames Barrier, for which 1 million persons in London at risk.

#### Marketability

#### Demand

- Flood insurance not obligatory, but automatic inclusion of all-perils coverage into household policies;
- Open question: premiums relatively high, so why is demand so high compared, e.g., to U.S??

#### Supply

- Relatively low flood risk (6% of land area) relative to the capacity of the insurance industry (reducing insolvency risk and, therefore, reducing risk premiums);
- All-perils policy means cross subsidization of premium rates for flood-risk properties by those at risk from other hazards (reducing premiums for flood insurance if it is highest risk).
- The existence of highly developed system of land use zoning controls (reducing adverse selection and moral hazard)
- Risks estimated by postal zones, reducing adverse selection;
- Mitigation measures stipulated as condition of insurance??

#### Chart 3 Poland (floods)

#### Insurability

- Extensive loss data available from Central Statistical Office
- Flood risk mapping is high on the agenda, and supported by recent World Bank loan to Poland
- Good hydrological models and large community of hydrologists, etc.

#### Marketability

#### Demand for insurance

- Demand low mainly as a result of low incomes
- Demand low also as a result of generous central government aid for natural disaster victims, but government interested in reducing this aid
- Large public infrastructure losses from 1997 flood, combined with public borrowing constraints (Maastrich conditions) have increased interest in sovereign insurance;

- Private market virtually unregulated, but World Bank loan is also intended to assess options for a natural disaster program in Poland
- Major problem is that capital reserves and reinsurance on the part of domestic insurers are insufficient; concerns about very costly flood in Warsaw
- Government has no statutory obligations to reinsure
- Adverse selection may be a problem;
- Government has traditionally devoted substantial resources to structural mitigation measures, but increasing tendency to support non-structural defences, government may become more involved in zoning and building regulations.
- Early warning systems need improving.

#### Chart 4 Germany (floods)

#### Insurability

• Flood risk maps made available?

#### Marketability

#### Demand for insurance

- Demand low, which appears to be related to *need*. At least for the relatively wealthy populations living in the Rhine basin, there appears to be an attitude that they can cover the losses without insurance
- Insurance no longer compulsory in Baden-Wurtenburg (conflict with EU requirements)
- Very little government post-disaster compensation, and only to needy
- Little need for local governments to purchase infrastructure insurance since they have easy access to funds after the floods, and not constrained on borrowing in state of emergency?

- Major problems appear to be adverse selection and mutuality
- No regulations on premiums,
- Government does not act as reinsurer or reinsurer of last resort
- Public becoming increasingly against structural mitigation measures in favor of "letting the river flood", which is a problem for urban areas. State governments responsible for community and private mitigation measures
- Early warning systems are effective.

#### Chart 5 California (earthquake)

#### Insurability

- Public availability of fault/risk data
- Property vulnerability and loss data available from private consulting firms
- Sophisticated catastrophe modeling offered by consulting firms

#### Marketability

#### Demand for insurance

- After Northridge, demand for insurance in California high;
- However, recent hefty premiums in high-risk areas, combined with high deductibles, have reduced demand significantly;
- Demand is also affected by generous federal government aid for uninsured victims of natural disasters, but legislation pending to reduce this aid;
- Demand low for public infrastructure coverage, partly because of generous federal support to repair public infrastructure damage. Legislation also pending to change this. Public authorities may also have good opportunities to borrow after the disaster, reducing demand for insurance;
- No discussion of compulsory insurance

- Compulsory for insurers offering property insurance to offer earthquake coverage separately;
- Premium rates are risk-based, but regulated?
- Recent efforts by state government to reduce risk to insurers. Now a staterun insurance company (CEA) that is capitalized as follows:
  - Capital from insurers
  - Post-event assessment on insurers
  - Reinsurance
  - Policyholder assessment
  - Capital markets
  - Post-event assessment on insurers
- Moral hazard reduced with large deductibles
- Mutuality a problem, now spread over other states?
- Government takes very pro-active stance on promoting community and private mitigation measures;
- Insurance industry also assesses risks (and premiums) according to mitigation measures in place on property

#### Chart 6 Italy (earthquake)

#### Insurability

- Public availability of fault/risk data
- Little data on losses and insured losses

#### Marketability

#### Demand for insurance

- Very low, mainly because of generous public compensation to victims
- Proposed law would make public compensation conditional on insurance
- Proposed law would make an all-perils policy as supplement to fire insurance (but not compulsory)
- Demand low for public infrastructure coverage, including buildings of cultural value, partly because of generous federal support to repair public infrastructure damage. No legislation pending to change this.

- Currently, government underwrites all private insurance?, and insurers receive a (generous) percent to cover brokerage fees
- Proposed legislation would make it compulsory for insurers offering fire insurance to offer all-perils package at fixed premiums (as percent of fire insurance).
- Fixed rates would present moral hazard problems from proposed program
- Proposed legislation would require insurers to reinsure, but government would act as insurer of last resort
- No information on deductibles
- Government promotes to some extent community and private mitigation measures

#### <u>Chart 7</u> Japan (earthquake)

#### Insurability

• Estimates available on faults and risks by region

#### Marketability

#### Demand for insurance

- Demand for insurance in Japan is relatively high, but in high-risk areas premiums for earthquake insurance are prohibitive
- Discussion on making earthquake coverage compulsory or including it in fire policies
- Federal aid is not? Generous, which should lead to higher demand for private insurance
- Much of the "public" infrastructure in Japan is privately owned, so little demand for public infrastructure insurance

- Main concern is the extremely high potential losses at not-so-low probabilities of occurrence (fat tails)
- Regulatory conditions appear favourable: risk-based premiums, limits on coverage, and these limits decrease if insurers take large losses (i.e, the collective insurance compensation has a maximum, and if exceeded, insured receive average)
- Government and private reinsurer (TAO) play a large role in covering top layers (but government only reinsures residential losses)
- Moral hazard can be reduced with deductibles?;
- Mutuality may be a problem?
- Government takes very pro-active stance on promoting community and private mitigation measures;

## Conditions favourable to private insurance for natural disaster risks

- 1. All-perils policies
- 2. Unregulated premiums, allowing risk-based pricing
- 3. Either conditionally or unconditionally compulsory insurance, perhaps with public subsidies for low-income persons
- 4. Insurance companies have right to refuse coverage (or apply very high premiums) for "bad risks"
- 5. Tax deductions for private insurance purchases, and no tax on insurer capital reserves
- 6. Limit on collective cover; government (and taxpayers) acts as reinsurer for the top layer "insurer of last resort" and reinsures itself in international market
- 7. Government invests in cost efficient, collective mitigation measures and regulates (and enforces) private mitigation measures, ie zoning, building codes
- 8. Government supplies risk data and analysis, eg., flood risk maps
- 9. Government collects direct and indirect loss data
- 10. Government does not engage in compensating uninsured victims (if there are any) nor in compensating local governments. The exception is that governments act as a safety net for those who are needy and underinsured
- 11. Local and central governments are required to have insurance to cover public infrastructure losses
- 12. Government takes a pro-active stand on global change phenomena to reduce disaster losses

|                       | Italy | Pol | Fra  | Italy | Jap | US  | US         | Ger | UK  |
|-----------------------|-------|-----|------|-------|-----|-----|------------|-----|-----|
|                       |       |     |      | Prop  | _   | (f) | (Eq)       |     |     |
| 1. All-perils policy  | no    | yes | yes  | yes   | no  | no  | no         | no  | yes |
| 2. Premiums not       | yes   | yes | no   | no    | ?   | no  | no         | yes | ?   |
| regulated             |       |     |      |       |     |     |            |     |     |
| 3. Compulsory         | no    | no  | Yes- | yes   | no  | р   | no         | no  | no  |
| insurance             |       |     |      |       |     |     |            |     |     |
| 4. Insurers' right to | yes   | yes | Yes  | no    | yes | р   | No         | yes | yes |
| refuse cover          |       |     |      |       |     |     |            |     |     |
| 5. Tax advantages     | no    | no  | no   | no    | pro | no  | yes        | no  | ?   |
| 6. Insurer of last    | ?     | no  | yes  | yes   | yes | yes | yes        | no  | no  |
| resort                |       |     |      |       |     |     |            |     |     |
| 7. Govt active in     | Р     | yes | yes  | р     | yes | yes | yes        | yes | yes |
| mitigation            |       |     |      |       |     |     |            |     |     |
| 8. Public risk data   | Yes   | р   | no   | yes   | ?   | yes | ?          | no  | no  |
| 9. Public loss data   | no    | yes | ?    | no    | ?   | no  | no         | no  | no  |
| 10. gov't only        | no    | no  | yes  | yes   | ?   | no  | no         | yes | yes |
| conditionally         |       |     |      |       |     |     |            |     |     |
| compensates           |       |     |      |       |     |     |            |     |     |
| 11. Sovereign         | no    | no  | ??   | no    | no  | P?  | <b>P</b> ? | no  | no  |
| insurance             |       |     |      |       |     |     |            |     |     |
| 12. Gov't active in   | р     | р   | р    | р     | р   | р   | р          | р   | р   |
| global change         |       |     |      |       |     |     |            |     |     |
| prevention            |       |     |      |       |     |     |            |     |     |

 Table 3: Conditions favourable to private insurance for natural disaster risk

(Note: From left to right are countries with decreasing taxpayer involvement)